# IFoA WP – Machine Learning in Non-Life Reserving Survey 2023 – Italy

#### **Executive Summary**

- In 2023 (and 2020) Rocco Roberto Cerchiara conducted surveys on the use of ML in reserving in Italy.
- Quota share of Non Life Italian Market:
  - 81% of total premiums
  - 17% of total number of companies
- The survey found that there was enthusiasm for developing techniques for machine learning in reserving. Whilst there has been a large interest in the actuarial offices, management is more cautious
- The main findings were:
  - Companies are at very different stages in their research, but overall we are still at an early stage
  - The main barriers companies were finding were:
    - Data Quality
    - Lack of best practice
    - Time and resource constraints, and skills
- There was less appetite within companies with Standard Formula and/or small/medium companies
- Insurance companies reported that they were at an early knowledge-gathering stage regarding the use of ML algorithms, adopted mainly for the optimization of internal processes and, only in limited cases, in the relations with policyholders (see the appendix)

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#### Main findings

- More enthusiasm from reserving actuaries but stakeholder engagement low (as compared to 2020 survey)
- Only a very small number of companies (around 13%) have actually applied machine learning and/or ICR methods to reserving so far
- 27% of the respondents are applying stochastic methods in claim reserving
- Some companies are not using ML in any area of the business (20%). Other companies are using ML in Pricing and/or Marketing and/or Claims Management
- 31% of the companies are planning to introduce, or develop further ML techniques for reserving
- One of the key differentials seems to be stakeholder engagement: with a key barrier for reserving teams being
  - Data Quality (50%)
  - Time and resource limitations (15%)
  - No support from management/headquarter (10%)
  - Lack of best practice (10%)
  - Developing the necessary knowledge is not something that can be learned in an afternoon (15%)

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#### Main findings

- The respondents proposed some ideas on how to help developing the knowledge or use of ML in reserving:
  - More courses on ML and Reserving / Better understanding of ML technique / Case studies
  - Generative Al
  - How to integrate ML models into reserving processes
  - Supervisor view and selection of ML techniques admitted for reserving
  - More survey
- Organization's attitude to using open source software such as R or Python:
  - High → 27%
  - Medium → 53%
  - Low → 20%

# Appendix

# **Survey** on the use of Machine Learning algorithms by insurance companies in their relations with policyholders **IVASS (Italian Insurance Supervisor) 2023**

#### **Executive Summary**

- Insurance companies report that they are at an early knowledge-gathering stage regarding the use of ML algorithms, adopted mainly for the optimization of internal processes and, only in limited cases, in the relations with policyholders.
- 27% of companies use at least one ML algorithm in processes with direct impact on customers, for a market share of
  - 78% in non-life and
  - 22% in life business.
- The main areas of use of ML algorithms, mainly in motor liability, relate to
  - fraud prevention and
  - claims management,

and to the identification of customer intention to churn (churn patterns), including for pricing purposes at policy renewal.

- As regards the governance of new ML tools crucial for their informed and responsible use -
  - only one company indicates that it has defined a specific policy;
  - other 19 companies are defining it;
  - 5 state that they have not yet addressed this issue.
- It should be noted, however, that 56% of undertakings using ML algorithms say they have internal mechanisms in place to assess fairness to policyholders and detect unwanted exclusions or discrimination of customers.